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ADVISORY COMMITTEE ON INFANT
AND MATERNAL MORTALITY (ACIMM)

Systems Issues in Rural Health Workgroup Meeting

Health Resources and Service Administration Building
5600 Fishers Lane
Rockville, MD 20857

Thursday, June 27, 2024
1:15 p.m. - 2:45 p.m.

1

2 00:00:49:11 - 00:00:52:18

3 Sarah Meyerholz

4 For those of you online. Can you hear us?

5

6 00:00:52:20 - 00:00:53:20

7 Scott Lorch

8 Yes.

9

10 00:00:53:22 - 00:01:08:13

11 Sarah Meyerholz

12 Great. Give us just one second. We're getting set up here in the
13 room. I just want to make sure we have the right camera.

14 Perfect. I think we're good to go. Okay.

15

16 00:01:08:15 - 00:01:11:14

17 Steve Calvin

18 Are we in the rural one, or where are we?

19

20 00:01:11:16 - 00:01:13:21

21 Kate Menard

22 We are here in the rural.

23

24 00:01:13:23 - 00:01:19:15

25 Steve Calvin

26 Okay, fine. I see Jacob there, so I know I'm in the right place.

27

28 00:01:19:17 - 00:01:24:18

1 Jacob Warren

2 Sorry I couldn't find the link. I had it, but then I lost it.

3

4 00:01:24:20 - 00:01:33:13

5 Kate Menard

6 This plane is going to the rural health work group. Please
7 fasten your seatbelts.

8

9 00:01:33:15 - 00:01:49:07

10 Kate Menard

11 So we'll go ahead and get started. Yeah. I think that there
12 might be a couple more people to drop in. Well, good afternoon
13 everybody. We've had a packed full couple of days, and now we're
14 going to have a packed full hour, I think, with our work group.
15 So thank you all for joining.

16

17 00:01:49:09 - 00:02:06:21

18 Kate Menard

19 And what I thought we would do -- Jacob and I kind of put our
20 heads together on how to structure this meeting. Thought we
21 would begin with introductions, introductions, and then, you
22 know, kind of the focus of what we want to do with this. Now,
23 what will be an hour, we've got from now till 12:45, right?

24

25 00:02:06:21 - 00:02:28:17

26 Kate Menard

27 Yeah. an hour and a -- 2:45, so an hour and a quarter. So, we
28 have a couple of goals that I'll go over with you. And I think
29 we're going to be able to get a lot done. So, anybody have any
30 questions before we start? Let's start with introductions, then.
31 I actually have the, for those of you that have not met me,
32 there's just a couple on here that have.

1

2 00:02:28:17 - 00:02:48:11

3 Kate Menard

4 I'm Kate Menard, and one of the ACIMM committee members and co-
5 chair of this work group, and I'm a maternal fetal medicine
6 specialist I have the pleasure of -- I want to introduce our,
7 the new face on the screen, to us. And we're privileged today to
8 have a community member with us for our work group today.

9

10 00:02:48:13 - 00:03:13:00

11 Kate Menard

12 Divine Bailey-Nicholas, you can see her in the -- at least on my
13 Hollywood Square. She's a front of the left hand corner. She's
14 affectionately known, I'm told, as Divine, which is lovely. And
15 so, she's the founder and CEO of the nonprofit organization
16 Community Birth Companion, which was started in 2012 with the
17 goal of lowering infant and maternal mortality rates in the
18 Landry Parish.

19

20 00:03:13:02 - 00:03:38:21

21 Kate Menard

22 She hails from Louisiana, right? Yeah, good. She's also a
23 certified lactation counselor, midwife apprentice, trained doula
24 and traditional herbalist. Currently, she's a member of the
25 Healthy Saint Landry Steering Committee and local ambassador for
26 the National Perinatal Task Force. Divine is a leader of the
27 Cafe Au Lait breastfeeding circle in --

28

29 00:03:38:23 - 00:03:41:21

30 Kate Menard

31 I'm not going to say this right. Opelousas, Louisiana.

32

1 00:03:41:21 - 00:03:42:17

2 Divine Baley-Nicholas

3 Opelousas.

4

5 00:03:42:17 - 00:03:59:19

6 Kate Menard

7 Thank you. Where she lives with her husband and four children.
8 All babies deserve to celebrate their first birthday, and by
9 helping mothers and families, Community Birth Companions works
10 to make that a reality. So welcome, Divine, we are very, very
11 happy and privileged to have you with us.

12

13 00:03:59:21 - 00:04:01:00

14 Divine Baley-Nicholas

15 Thank you so much.

16

17 00:04:01:02 - 00:04:06:20

18 Kate Menard

19 I'm going to have the others introduce themselves. Would you
20 like to add anything?

21

22 00:04:06:22 - 00:04:24:07

23 Divine Baley-Nicholas

24 I'll just say I've added that, now is five children. So recently
25 we just had another baby, and she made one month today. So, just
26 glad to be here and able to share with y'all.

27

28 00:04:24:09 - 00:04:32:11

29 Kate Menard

1 Lovely, lovely, lovely. And, so I'm going to kind of go around
2 and ask others to introduce themselves.

3

4 00:04:32:11 - 00:04:37:23

5 Kate Menard

6 Let's start let's start with the screen and then we'll go --
7 Jacob, would you like to go ahead, please?

8

9 00:04:38:00 - 00:04:53:14

10 Jacob Warren

11 Sure. Hi, everyone. I'm Jacob Warren. I'm a health equity
12 epidemiologist with a particular focus on rural health and
13 maternal child health, particularly maternal mortality. In a
14 previous life, I was Dean of a School of Health Sciences,
15 helping to build workforce.

16

17 00:04:53:14 - 00:05:17:17

18 Jacob Warren

19 And before that I ran two rural health centers, one at the Mercy
20 University School of Medicine and the Wyoming, currently with
21 the Wyoming Rural Health Institute and then previously Rural
22 Health Research Institute at Georgia Southern. I also am a
23 previous Healthy Start grantee, and a current MHI grantee. So,
24 it's just a real pleasure to have everyone here and looking
25 forward to continuing to move forward with some recommendations
26 to help improve outcomes in rural areas.

27

28 00:05:17:19 - 00:05:21:19

29 Kate Menard

30 Jennifer.

31

32 00:05:21:21 - 00:05:30:02

1 Jennifer Vanderlaan

2 Thank you. I'm Doctor Jennifer Vanderlaan. I am a nurse midwife
3 researcher at UNLV, and I attend as a subject matter expert.

4

5 00:05:30:04 - 00:05:33:16

6 Kate Menard

7 Thank you. Angie.

8

9 00:05:33:18 - 00:05:44:03

10 Angie Rohan

11 Hi, I'm Angie Rohan. I'm the team lead for the Maternal Health
12 and Chronic Disease Team in the Division of Reproductive Health
13 at CDC, and also attend as a subject matter expert.

14

15 00:05:44:05 - 00:05:50:17

16 Kate Menard

17 Kristen.

18

19 00:05:50:19 - 00:06:04:14

20 Kristen Zycherman

21 Hi. Sorry. My internet is kind of wonky today, but I'm Kristen
22 Zycherman. I am the ex-officio member from CMS, and the lead of
23 the Maternal and Infant Health Initiative there.

24

25 00:06:04:14 - 00:06:14:21

26 Kate Menard

27 Okay. Jackie.

28

29 00:06:14:23 - 00:06:17:16

1 Jackie Wallace
2 Sorry. Kate, you mean me, Jackie Wallace?
3
4 00:06:17:18 - 00:06:18:15
5 Kate Menard
6 Sorry, I should say last names.
7
8 00:06:18:16 - 00:06:27:15
9 Jackie Wallace
10 Okay, so I'm actually here. Even though I can't change my name,
11 it says CDC, I am here as a member of the public, so I'm just
12 going to stay on mute. Thank you.
13
14 00:06:27:15 - 00:06:32:23
15 Kate Menard
16 Thank you. Okay. Scott.
17
18 00:06:33:00 - 00:06:41:16
19 Scott Lorch
20 Hi. Scott Lorch, Professor of Pediatrics at the Children's
21 Hospital Philadelphia, and, Chief of the Division of Neonatology
22 at the Children's Hospital, Philadelphia.
23
24 00:06:41:16 - 00:07:07:21
25 Scott Lorch
26 I'm a perinatal health services researcher. I think, and I'm a
27 new member of ACIMM, or ACIMM, I can't really figure out how
28 they're pronouncing it. And, I have an extensive portfolio in
29 perinatal regionalization, perinatal health care policy, and

1 hospital closures and their impacts on health outcomes. So, I'm
2 here as a new member.

3

4 00:07:07:23 - 00:07:14:08

5 Kate Menard

6 Excited to have you. Thank you for joining the group. Marilyn.

7

8 00:07:14:10 - 00:07:45:01

9 Marilyn Kacica

10 Hi, everybody. I'm Marilyn Kacica. I am a pediatrician and a
11 public health physician with the New York State Department of
12 Health. We oversee maternal child health, the Title V program. I
13 also lead the efforts with the Perinatal Quality Collaborative.
14 Hi, Jackie. Our Maternal Mortality Initiative and the MHI
15 Initiative, currently in New York, and we also oversee the
16 regionalization, which we have extensive programs.

17

18 00:07:45:03 - 00:08:06:10

19 Marilyn Kacica

20 And although -- New York has very, a lot of rural area,
21 surprisingly upstate. And we're dealing right now with a lot of
22 these issues as far as hospital closure, midwifery issues,
23 expanding service. And so, and I'm also a new member.

24

25 00:08:06:12 - 00:08:13:01

26 Kate Menard

27 Welcome again. Excited to have you. Charlene.

28

29 00:08:13:03 - 00:08:27:10

30 Charlan Kroelinger

1 Hey, everybody. I'm so glad to be here today. I'm Charlan
2 Kroelinger, the Chief of the Maternal and Infant Health Branch.
3 and I'm one of the ex-officio members representing, the Division
4 of Reproductive Health and CDC.

5

6 00:08:27:12 - 00:08:30:12

7 Kate Menard

8 Steve.

9

10 00:08:30:14 - 00:08:39:13

11 Steve Calvin

12 Hi. Steve Calvin, a maternal fetal medicine specialist. I'm
13 nearing the end of my -- it turned into more than four years
14 because of Covid, my time on the committee.

15

16 00:08:39:15 - 00:09:03:22

17 Steve Calvin

18 I'm really honored to be with this whole group. I'm currently at
19 the University of Arizona in Phoenix, but spend a lot of time in
20 Minnesota. So I'm really interested in the rural stuff, in both
21 states in particular. Also glad to see that Jackie Wallace has
22 joined us. She's the lead author of a paper that has an awful
23 lot to say about the,

24

25 00:09:03:22 - 00:09:18:09

26 Steve Calvin

27 the benefit of midwifery care for low-risk mothers. So I'm just
28 really happy to be part of this group of very everybody's got
29 some really interesting backgrounds and things to offer.

30

31 00:09:18:11 - 00:09:22:12

1 Kate Menard
2 Right. Anne Driscoll.
3
4 00:09:22:14 - 00:09:36:18
5 Anne Driscoll
6 Hi. Sorry, my camera does not work. I am a demographer
7 statistician at the Division of Vital Statistics and National
8 Center for Health Statistics at CD. and focus on infant
9 mortality and natality trends.
10
11 00:09:36:20 - 00:09:47:04
12 Kate Menard
13 Okay. And I think we have some other, public listeners, on the
14 screen. So welcome. We're glad you're here. Let's going to move
15 to kind of move to the room. Sarah.
16
17 00:09:47:09 - 00:10:01:18
18 Sarah Meyerholz
19 Oh, sorry. No voice after, full week. Yes. Hi. Sarah Meyerholz
20 here, I'm with NCHB, the ACIMM program lead. So if you need
21 anything, feel free to shoot me a message. Just here taking
22 notes.
23
24 00:10:01:20 - 00:10:06:10
25 Kate Menard
26 Do you have a microphone? Here?
27
28 00:10:06:12 - 00:10:10:11
29 Carey Zhuang

1 Oh. Hi, everybody. My name is Carey Zhuang. I'm from the Federal
2 Office of Rural Health Policy.

3

4 00:10:10:11 - 00:10:14:16

5 Carey Zhuang

6 And I'm one of the program leads for the RMOMs program.

7

8 00:10:14:18 - 00:10:37:07

9 Kate Menard

10 Does your mic work?

11

12 00:10:37:09 - 00:10:45:05

13 Scott Lorch

14 Kate, we don't have audio online right now. I don't know if
15 anyone's speaking.

16

17 00:10:45:07 - 00:11:00

18 Kate Menard

19 Were you not -- are you able to hear me through the microphone?

20 Okay. It's just a matter of, I think, speaking into the
21 microphone, then. Okay. Okay. Well, let's, let's just well one
22 of our advanced specialists. So she's here with us, I think.

23

24 11:01-11:08

25 Stacey Penny

26 Can you hear me talking? Okay. It might have.

27

28 00:11:16:20 - 00:11:37:21

29 Stacey Penny

1 Can you hear me now? Yes. Hi, everyone. This is Stacey
2 Cunningham Penny and I oversee the National Network of Perinatal
3 Quality Collaboratives at NICHQ, the National Institute for
4 Children's Health Quality. And here as a subject matter expert
5 and part of the public. Great to be here.

6

7 00:11:37:23 - 00:11:46:17

8 Kate Menard

9 Okay, so, thanks everybody for that for those introductions. I
10 think it demonstrates kind of that we've got a breadth of
11 representation here, so that's wonderful.

12

13 00:11:46:17 - 00:12:11:10

14 Kate Menard

15 Our goals today are going to, and this is Belinda's direction.
16 We're going to come up with a rough draft of recommendations. It
17 seems like oh wow, here we are already. But given that we're on
18 a timeline and we need, you know, we need to have a robust and
19 then consolidated list, this will be a process of going through,
20 putting all our sort of getting our ideas down, adding to them,
21 and then consolidating them over time.

22

23 00:12:11:14 - 00:12:30

24 Kate Menard

25 So today, we'd like to start with the rough draft. We'd also
26 like to think about, criteria to consider for evaluation of
27 those recommendations. So we're going to get a really long list.
28 And then how are we going and what decision factors are going to
29 go into, you know, what we really kind of move forward, in the
30 end.

31

32 00:12:30 - 00:12:45:18

33 Kate Menard

1 And then if there are things that we need to identify gaps in
2 our learning thus far, topics, you know, that we want for our
3 future meetings, these precious couple meetings that we'll have
4 in July and August and September before we have a draft
5 recommendations to bring to the meeting in October.

6

7 00:12:45:20 - 00:13:05:00

8 Kate Menard

9 We want to use that time well, so let's talk about that and who
10 else we want to bring to that work, or is it just us where we
11 really kind of need to be thinking together? So that's kind of
12 thought -- that's our thoughts for what we'd like to be able to
13 do in this hour. It's a lot, but I'm optimistic.

14

15 00:13:05:02 - 00:13:22:22

16 Kate Menard

17 First I'm going to, what -- this was this was Jacob's idea, was
18 to kind of take themes that we've identified so far and
19 consolidate them. We've talked -- we had a sort of our foci, but
20 then there were really themes within those that I think he can,
21 you can tell about the process, [inaudible],

22

23 00:13:23:01 - 00:13:28:19

24 Kate Menard

25 I'm going to let him kind of take us through that of, drafting a
26 list of recommendations.

27

28 00:13:28:21 - 00:13:34:06

29 Jacob Warren

30 Great. Do you all have a monitor there in the room where you can
31 see if I share-screen?

32

1 00:13:34:08 - 00:13:35:01

2 Kate Menard

3 Yes.

4

5 00:13:35:03 - 00:13:46:22

6 Jacob Warren

7 Okay. Great. Yeah. Get this shared.

8

9 00:13:46:24 - 00:14:04:13

10 Jacob Warren

11 Okay. We're all seeing the mirror tablet. Okay, great. So also,
12 along the way, I'll try to speak really quickly for the the new
13 members of the subcommittee. Welcome so much to you. Just to
14 give you a sense of how we landed where we are, because we will
15 have a lot that we're going to go through.

16

17 00:14:04:13 - 00:14:35:02

18 Jacob Warren

19 So I mentioned earlier that we have four areas that we've been
20 working on. So what I'll do is go through each very briefly, and
21 particularly focusing in on where we seem to thematically have
22 landed. So in the discussion of MCH workforce, some of the
23 questions that generated where we ended up going, we're looking
24 at the availability of training programs in a variety of fields,
25 looking at the diversity of the workforce and how we can help to
26 overall diversify that.

27

28 00:14:35:02 - 00:14:56:19

29 Jacob Warren

30 We've had a lot of discussion about that over the past couple
31 days of what can we recommend, particularly in rural, where
32 sometimes that's even more of a pressing issue. We also talked

1 about the various disciplines that we think we need to be
2 considering when we talk about workforce. And so that includes
3 midwifery, labor delivery, nursing, general surgery, family
4 medicine of douglas, community health workers, really across the
5 spectrum.

6

7 00:14:56:19 - 00:15:30:04

8 Jacob Warren

9 These are the different worker types that we've been discussing.
10 Another element is retention and advancement, so how are we
11 going to continue the folks that are practicing in rural, and
12 then looking at specific pipelines. So some of the questions
13 that came up along the way, as we discussed that is issues of
14 liability and toward particularly in low volume areas, looking
15 at other HRSA workforce programs that intersect with rural, and
16 other programs overall, such as RMOMS that are working
17 specifically in the rural maternity space.

18

19 00:15:30:06 - 00:16:02:04

20 Jacob Warren

21 And then we heard some about this yesterday, which is great. And
22 that was, you know, what the Bureau of Health Workforce funding
23 opportunities are to support midwifery, in particular. So what
24 this all distilled down to is really these areas of
25 recommendations. So these are written in form of, you know,
26 pretty policy wording or anything like that, but just sort of
27 the theme that sort of came through is looking at, are there
28 recommendations we can make surrounding providing funding
29 specifically for FMOB residency or fellowship training?

30

31 00:16:02:06 - 00:16:25:01

32 Jacob Warren

33 Right now it's kind of hit or miss in how locations are able to
34 either implement an add-on fellowship or incorporate this into
35 their core curriculum in an FM residency. So that's one element

1 we've discussed. Another is looking at innovative payment models
2 for team-based care. And so really looking at risk-appropriate
3 levels of care and how we can support that through payment
4 models.

5

6 00:16:25:01 - 00:16:45:21

7 Jacob Warren

8 And are there specific recommendations we need to be making in
9 that area? Some of the discussion that came up here is, you
10 know, for instance, I used to partner in the Healthy Start
11 program that I ran with a local FQHC that had a nurse
12 practitioner that provided initial prenatal care. And then they
13 were transitioned up to another FQHC for longer term OB care.

14

15 00:16:45:21 - 00:17:03:12

16 Jacob Warren

17 I knew I had to transition them to another FQHC to receive MFM
18 care, and the payment model just did not support that, in any
19 way. Another is looking at ways to mitigate legal liability for
20 providers and hospitals practicing in rural areas that are
21 frequently seeing higher acuity patients later in their
22 presentation. So how were we able to do that?

23

24 00:17:03:12 - 00:17:23:13

25 Jacob Warren

26 Because that becomes a workforce barrier. If people feel that
27 they're not going be able to practice successfully the area
28 because of liability issues, that's something that we need to be
29 looking at. If we could address then looking at opening codes or
30 ensuring the applicability of codes, billing codes for midwives,
31 doulas and community health workers for MCH care.

32

33 00:17:23:15 - 00:17:46:21

1 Jacob Warren

2 you know, one example that happened recently, if you work in the
3 CHW space is, you know, Medicare opened up some new codes that
4 allow for community health worker billing under other providers.
5 Those currently aren't open, of course, in all states for
6 Medicaid. So are there things that we need to support in that
7 area that would help with this workforce that we know impacts
8 health inequities in a very positive way?

9

10 00:17:46:23 - 00:18:04:23

11 Jacob Warren

12 And others looking at training and see opportunities for
13 maintenance of skill providers. How are we training folks at ERs
14 that are in catchment areas that do not have labor and delivery
15 services, but quite often are ended up having to deliver? So how
16 are we making sure that those skills are up, in those. So that
17 was -- I'm sorry.

18

19 00:18:04:23 - 00:18:29:19

20 Jacob Warren

21 I'm going to talk a lot and then we're all going to talk. That
22 was in the overall workforce component. Those were the
23 recommendations that we looked at. When we looked at
24 regionalization of care, some of the initial thoughts that came
25 up -- we're looking at midwife led birthing centers, using
26 telehealth to support regionalization, how to incentivize those
27 regional partnerships, how to support across systems of care,
28 which we encounter frequently in rural.

29

30 00:18:29:19 - 00:18:50:23

31 Jacob Warren

32 You're not working all within one health system. So how do we
33 cross those lines? And then a real repeated theme that came up
34 is the issues of bundled payment approaches and how that's

1 really affecting the way that we can have regionalization. So
2 I'm so glad we have new folks in the room that can speak much
3 more eloquently about regionalization, but those were some of
4 the things that that issues that arose.

5

6 00:18:51:00 - 00:19:30:21

7 Jacob Warren

8 So these two are the recommendations down here that we've sort
9 of been reducing this down to. So one is looking at
10 recommendations around payment structures. and then another is
11 looking at the potential of enhanced reimbursement, to support
12 regionalization. I'm sure there's more there. But that's what we
13 sort of came to in those areas. In the third area of rural
14 hospital closures and maternity deserts, you can see we had a
15 lot of preliminary thoughts in this one because there's it's
16 just a huge, huge thing, everywhere, but particularly in rural.
17 One repeating theme, and I mentioned this earlier in the
18 meeting, is this concept of labor and delivery unit
19 stabilization.

20

21 00:19:30:21 - 00:19:53:18

22 Jacob Warren

23 Not just hospital stabilization, because frequently what happens
24 in hospital stabilization is they close the labor delivery unit
25 and they close the E.R. that's how they stabilize the hospital.
26 So how are we looking at models that can stabilize labor
27 delivery units themselves, not just the hospital overall? We
28 also talked about OB readiness and how we can build that within
29 staff at hospitals that might have low volume.

30

31 00:19:53:20 - 00:20:19:03

32 Jacob Warren

33 This particularly becomes a factor if, in a positive way, we're
34 able to reinforce and support labor and delivery units with
35 lower volume. Then we have to make sure that we're also

1 preserving readiness, due to the low volume that that would be
2 supporting in those facilities. A lot of thoughts about how to
3 support hospitals and communities without labor and delivery
4 services, how we can provide support to hospitals that are at
5 risk of losing labor and delivery.

6

7 00:20:19:05 - 00:20:37:01

8 Jacob Warren

9 We talked about birthing readiness designation. Is there a way
10 to support and enhance that? And then also looking at this is a
11 great idea that we came up with at our, I think, our most recent
12 meeting. There are some models in states where part of that
13 stabilization is by opening up provider sources that typically
14 aren't open to the public.

15

16 00:20:37:01 - 00:21:01:05

17 Jacob Warren

18 So for example, in rural frontier areas there might be a
19 military base. Is there a way to partner with the services
20 provided on the military base to continue L and D, or overall
21 prenatal care services and then payment models we could spend 30
22 years talking about, but, you know, Medicare policy is great.
23 But when we're talking about reaching half of births in the US,
24 we're talking Medicaid, which is state by state.

25

26 00:21:01:05 - 00:21:31:22

27 Jacob Warren

28 And so what could we potentially recommend about raising some of
29 those minimum standards or creating other type of payment
30 models? One in particular that we've talked about quite a bit is
31 standby payment models as a way to, to stabilize some of those
32 labor and delivery units with lower volume. So the
33 recommendations are kind of distilled down from there are
34 looking at how to incentivize rural hospitals to participate,

1 and perinatal quality collaboratives, birth and family
2 designation and how to enhance the AIM bundle rollout.

3

4 00:21:31:24 - 00:21:52:20

5 Jacob Warren

6 Looking at the potential for a critical access labor and
7 delivery hospital designation, that kind of mirrors the enhanced
8 reimbursement that you can get off -- as a critical access
9 hospital. Looking again at standby payment models, looking at
10 how to increase Medicaid payments to rural hospital, labor
11 delivery units. and then you see that some of this already
12 overlaps with systems and workforce.

13

14 00:21:52:20 - 00:22:12:00

15 Jacob Warren

16 So we're already starting to weave together some of the
17 recommendations. And last one I'll talk about very briefly,
18 because we don't have a lot on this front yet. And that is
19 telehealth, something that we all talk about with rural,
20 something that the history of it originated in rural. But the
21 uptake and maintenance is not as high, unfortunately now in
22 rural.

23

24 00:22:12:00 - 00:22:44:23

25 Jacob Warren

26 We're seeing a bigger drop off now, as the presenter talked
27 about yesterday. But, you know, looking at OB readiness bill,
28 there were some, there's some discussion of how do you
29 telehealth receive MFM services, and then how to in particular
30 expand access to maternal mental health and rural by utilizing
31 telehealth methods. So the recommendation there, you can see we
32 have the very technically worded something related to -- so
33 we'll hopefully come back to that sort of going back to the
34 report out and say, yeah, something related to mental health.

1

2 00:22:45:00 - 00:23:06:05

3 Jacob Warren

4 Those are the big domain areas. One other cross-cutting theme is
5 we've, and I apologize, I'm getting on my soapbox. I talk about
6 this all the time, is data. And the issue that we face in trying
7 to even evaluate the impact of these types of programs in rural
8 areas because of the data suppression issues. So, you know, we
9 don't know that we have a specific recommendation.

10

11 00:23:06:05 - 00:23:23:18

12 Jacob Warren

13 And Kate and I talked a little bit about we might want to
14 partner with the other working groups because we all seem to be
15 having data consideration. So we might have more of an omnibus
16 data recommendation that would cut across all of the themes that
17 the working groups are working on right now. Okay, that's way
18 more than I'd like to talk.

19

20 00:23:23:18 - 00:23:44:13

21 Jacob Warren

22 So, I'm gonna stop there, but for those that have been a part of
23 the discussions, did those kind of thematic recommendations seem
24 to hit on what you've been discussing? Have we missed anything?
25 You know, really want to look for some feedback on that as we
26 try to distill some things out to present later today.

27

28 00:23:44:15 - 00:24:09:22

29 Kate Menard

30 I welcome you all to put up your hand on the screen or
31 electronically or whatever works. We're eager to hear from
32 everyone. I mean, let me just make -- if I might, may just, a
33 couple of other observations that Jacob mentioned this

1 overarching thing about data. I mentioned this to Belinda at
2 lunchtime, that this was at this cross -- and it seemed to be
3 cross-cutting all three of the priority areas that we've, that
4 the committee has focused on.

5

6 00:24:09:22 - 00:24:35:08

7 Kate Menard

8 And she was really supportive of having a cross-cutting kind of
9 approach to that. True also for the workforce issues. But I
10 mean, I think it's the special needs of the rural area I think
11 is something we should still, you know, develop really well.
12 But, that's the other thing. She -- it was, it was a theme in
13 all, you know, in all three of the presentations that all the
14 three of the folks here, that we've learned more about today.

15

16 00:24:35:10 - 00:25:04:20

17 Kate Menard

18 So, the other thing that Jacob tipped to, but when we when we
19 have these four areas and he and I started talking about the
20 four areas, there was very natural overlaps of what goes in what
21 bucket. It's not really, there are -- and maybe there's going to
22 be themes that are overlapping that. Our recommendations on, for
23 example, most of you know, one of my strong areas of interest is
24 in regionalization of maternal care.

25

26 00:25:04:20 - 00:25:30:15

27 Kate Menard

28 Early part, I learned a lot and worked a lot in the area of
29 neonatal care. Maternal care is part of that. And we can really
30 improve both quality improvement through POCs and through -- in
31 regional systems. If there's quaternary care centers and tertiary
32 care centers support these rural hospitals. Right. So
33 implementation of POCs, I think, fell in the bucket on, hospital
34 closures that supports them, right?

1

2 00:25:30:15 - 00:25:56:07

3 Kate Menard

4 But it also falls in the bucket of training, right? And so it,
5 of the workforce. So these things are -- they're not discrete, I
6 guess is the point here. But feel welcome to put them anywhere
7 and then we'll figure out, you know, how we end up talking about
8 it down the road.

9

10 00:25:56:09 - 00:26:00:20

11 Kristen Zycherman

12 Marilyn, you have your hand up first, and then Scott and then
13 Charlotte.

14

15 00:26:00:22 - 00:26:27:01

16 Marilyn Kacica

17 I think that's very comprehensive and a lot of great ideas and a
18 lot of things that we talk about. I want to caution, too,
19 though. I run the Perinatal Quality Collaborative. It's a great
20 model for improving care. However, these hospitals on the verge
21 of closure that are so small are some of the toughest ones to
22 reach because they just don't have the resources or staff in
23 order to participate.

24

25 00:26:27:03 - 00:26:40:01

26 Marilyn Kacica

27 So you can recommend it. But, whether they can do it without
28 funding or extra help, it's just a wish.

29

30 00:26:40:03 - 00:26:50:17

31 Jacob Warren

1 Thank you for bringing that up. I think I failed to mention I
2 was doing the quick pass through. Part of that was, how do we
3 make it where they have that bandwidth? Because it's easy to say
4 implement all these bundles, just take it on unfunded mandate.

5

6 00:26:50:17 - 00:26:56:16

7 Jacob Warren

8 So thank you for bringing that up, it's very important.

9

10 00:26:56:18 - 00:27:01:22

11 Scott Lorch

12 I guess I'm next. How do you want to do this? And I'm coming in
13 in the middle.

14

15 00:27:01:22 - 00:27:15:07

16 Kate Menard

17 You know what, Scott? Let's take a minute or a few minutes and
18 hear about your work and, and, you know, kind of the depth of
19 your thinking on this area so far. We can take some time to do
20 that now.

21

22 00:27:15:09 - 00:28:00:13

23 Scott Lorch

24 Okay. as a background, I probably have four hour long talks on
25 topics that relate to these areas. I think when I think of this
26 question, I think it's almost like three, three phases of
27 patients and issues and then both workforce and hospitals kind
28 of intersecting along those lines. There is obviously the
29 interconception pre-, peri-, antipartum and constantly
30 postpartum aspect of care because we do see areas that just that
31 can support that but don't have a local delivery partner to work
32 there.

1

2 00:28:00:13 - 00:28:25:04

3 Scott Lorch

4 That's obviously gone down in, in numbers and sizes over time.
5 But there is that kind of workforce piece. There is the delivery
6 of the patient, which we have data for, suggesting one that risk
7 appropriate care for rural patients is horrible and does not
8 usually get done in a in both either a timely or efficient
9 pattern.

10

11 00:28:25:06 - 00:29:00:07

12 Scott Lorch

13 And there's a growing body of work that suggests that you have
14 really two sets of hospitals that are delivering these patients,
15 the local community-based community, hospitals located,
16 localized in a rural community. But there's also a larger subset
17 of urban hospitals that have a large rural component to their
18 delivery services. and it's unclear whether they have the
19 appropriate resources to support those patients who are
20 traveling moderate to long distances to, for their care.

21

22 00:29:00:09 - 00:29:40:13

23 Scott Lorch

24 And then we have the newborn side, which is kind of a different
25 piece to the puzzle. And when we think about delivery services,
26 I think it's really important to have not only who's taking care
27 of the pregnant patient, but you also have the skill set -- have
28 to have the skill set of handling the newborn after they've
29 delivered, which in many cases is trying to assess who's got the
30 requisite skills to resuscitate in that kind of golden hour
31 after delivery of the patient, when it may happen one time of
32 year, and what resources that you need to have in place to when
33 those unexpected, particularly if you've done an appropriate,
34 risk-appropriate triaging of patients.

35

1 00:29:40:16 - 00:30:15:05

2 Scott Lorch

3 But they still, childbirth is not a benign 100%, low-risk
4 procedure and either for mom or for baby. And so having the
5 having the resources for to handle emergencies is really
6 important on both sides, whether that's L&Ds, emergency rooms,
7 etc.. So I think we can probably add in some recommendations as
8 it goes.

9

10 00:30:15:07 - 00:30:38:11

11 Scott Lorch

12 One I think separate piece is the funding, which is, I think, a
13 very important piece. I mean, we've shown in our work that, as
14 people have said, the first thing to go when a hospital is in
15 some financial difficulties is typically maternity services.
16 That's one of the lowest hanging groups to go. Second is
17 pediatric care.

18

19 00:30:38:13 - 00:31:09:07

20 Scott Lorch

21 And we have seen kind of an uptick in selective obstetric unit
22 closures within larger hospitals that have remained open.
23 Whereas about 15 years ago, OB closures typically happen in
24 conjunction with closures of hospitals. And that's both urban
25 and rural communities. I think the final piece is really
26 thinking about the finances that's been mentioned before.

27

28 00:31:09:09 - 00:31:40:00

29 Scott Lorch

30 Many of these hospitals are not wealthy from a resource
31 perspective. and they too suffer from the challenges of the way
32 that obstetric care is funded in the U.S, which is where most
33 people get paid based on delivering the baby, which can lead to
34 some untoward conflicts in terms of when you transfer patients

1 and who do you keep in, etc.. So maybe some creative ways to
2 think about funding mechanisms.

3

4 00:31:40:02 - 00:32:07:15

5 Scott Lorch

6 But I do think that if we're going to ask people to have more
7 resources, there needs to be an understanding that they -- we
8 can't have an unfunded mandate because people are just going to
9 close, and that's just what's going to happen with that. So I
10 think all of those pieces kind of have to be thought through.
11 And then the telehealth kind of, with Covid kind of rising up
12 and in a potential option, I would go much further than what you
13 guys have done.

14

15 00:32:07:17 - 00:32:44:13

16 Scott Lorch

17 There may be much more opportunities to have more formalized
18 recommendations for methods to support both delivery when
19 there's unexpected complications during the delivery, as well as
20 unexpected complications during the -- for the newborn. and
21 there's examples in particularly Canada where most of the
22 delivery services are near the U.S. border, but they are
23 maintaining care for patients that may be five, six, 700 miles
24 away.

25

26 00:32:44:19 - 00:33:12:24

27 Scott Lorch

28 And how they're usually utilizing telehealth services to,
29 augment care for those patients while they're trying to get out
30 to benefit from the newborn side. but also from the maternal
31 side. Very, I'm sorry, scattered amount of stuff. But I think as
32 we can kind of think through, there's probably some ways to kind
33 of things that we kind of our experts on in terms of thinking
34 about where we could add to some of the recommendations

1

2 00:33:13:01 - 00:33:23:08

3 Scott Lorch

4 from my group and with folks within my research group.

5

6 00:33:23:10 - 00:33:25:11

7 Kate Menard

8 Yeah. Charlen?

9

10 00:33:25:13 - 00:33:29:20

11 Kristen Zycherman

12 Charlen, did you want to add -- you had had your hand up.

13

14 00:33:29:22 - 00:33:32:20

15 Charlan Kroelinger

16 Well, it's hard to follow Scott.

17

18 00:33:32:22 - 00:33:36:01

19 Scott Lorch

20 Not true. Charlan. Not true.

21

22 00:33:36:03 - 00:33:56:22

23 Charlan Kroelinger

24 That was a great. And actually I just wanted to follow up on one
25 of the points that Jacob made and his great mapping display, and
26 that is, there was a question about needing more detail about
27 the work on perinatal regionalization, risk-appropriate care
28 from CDC side.

1

2 00:33:56:22 - 00:34:11:22

3 Charlan Kroelinger

4 So I wanted to follow up on that to ensure that there weren't
5 any missing pieces in that particular bucket, because we do
6 have, Angie Rowan on the call who can provide some more of those
7 details?

8

9 00:34:11:24 - 00:34:33:05

10 Kate Menard

11 I'll say, I think of the topics that we've worked on just to the
12 -- I think we've had presentations and gotten depth of learning,
13 you know, on the closures and you know, the workforce piece, but
14 we really haven't had the in our workgroup, you know, haven't
15 spent as much time or much time at all, really on the
16 regionalization piece and on telehealth.

17

18 00:34:33:05 - 00:34:54:09

19 Kate Menard

20 So these are going to be things we'll talk about in the
21 subsequent segment. So Angie would love for you to speak up
22 today and give your perspective. If you feel comfortable, we can
23 also have an opportunity to give a really chunk of time in the
24 next couple of meetings that we have, to enhance this and give,
25 you know, Scott time to think about it and bring those things
26 forward as well.

27

28 00:34:54:11 - 00:35:16:21

29 Kate Menard

30 And we'll, we actually have a speaker in mind to talk about
31 telehealth for maternal fetal medicine, a telehealth provider
32 who actually gets into the delivery room with during obstetric
33 emergencies. And does that work? I imagine that that maybe,

1 Scott, what you're talking about for neonatal. Well, my you
2 know, doing it for neonatology would might be a, you know,
3 something we could think about for a future session.

4

5 00:35:16:23 - 00:35:52:07

6 Scott Lorch

7 It's easier, I think, to conceptualize it from the neonatal side
8 because you know that some high-risk delivery is actually
9 happening in a not risk-appropriate, setting. and for those that
10 are clinicians, these would be situations where the baby either
11 unexpectedly, yeah, is not transitioning from being in the womb
12 to breathing here. And many times that requires a fair amount of
13 interventions to just get them over the hump, so to speak.

14

15 00:35:52:07 - 00:36:14:19

16 Scott Lorch

17 And there's, and there's some interest. We just don't have the
18 data yet on kind of even understanding who's trained in many of
19 these, in these hospitals, which, unlike an urban area where
20 it's a setting where there may be hundreds of people who have
21 the requisite training, in many smaller hospitals, particularly
22 rural serving hospitals,

23

24 00:36:14:21 - 00:36:42:18

25 Scott Lorch

26 There may be two or three -- so I have a mentee working with the
27 AP now to try to understand what the scope of training in, in
28 neonatal resuscitation is across these hospitals. But, I mean, I
29 think you're exactly right that there's ways to kind of try to
30 overcome those. It's just, it does take some work, funding and
31 policies to kind of support that.

32

33 00:36:42:20 - 00:37:14:19

1 Scott Lorch

2 OB, it may be a little more difficult, but I think we can do it,
3 but it may be a little more difficult. Because the as many of
4 the folks on the call better serve than I am, things can happen
5 really quickly in OB that may not be expected.

6

7 00:37:14:21 - 00:37:18:08

8 Kate Menard

9 He didn't hear me because I don't have my microphone on. Steve,
10 do you want to comment?

11

12 00:37:18:10 - 00:37:26:16

13 Steve Calvin

14 No, I'm just -- I'm grateful for Scott and for Charlan and
15 everybody else, everybody else in this work group. I mean, the
16 main thing is really --

17

18 00:37:26:19 - 00:37:28:21

19 Kate Menard

20 We're not able to hear you, Steve, right now.

21

22 00:37:28:23 - 00:37:31:01

23 Steve Calvin

24 Can you hear me okay?

25

26 00:37:31:03 - 00:37:32:04

27 Jacob Warren

28 Oh, we can hear online.

29

1 00:37:32:06 - 00:37:33:10

2 Scott Lorch

3 We can hear online.

4

5 00:37:33:12 - 00:37:37:23

6 Kate Menard

7 Okay. Carrie's in the room. Thank you. I can see you. I mean,
8 that's okay.

9

10 00:37:38:00 - 00:37:58:08

11 Carey Zhuang

12 Hi. Can everybody hear me? Yes. Great. Thanks. Okay, so, I know
13 we were just talking about some of the training, and also, I
14 think, you know, yesterday we had a side conversation about some
15 of the, like, telehealth elements that, we're seeing, our,
16 RMOM's awardees pilot right now.

17

18 00:37:58:10 - 00:38:18:19

19 Carey Zhuang

20 I can speak to those initiatives pretty broadly. And just like
21 what I've been seeing this year, doing, some site visits. So I
22 think I could start a little bit with going towards, like the
23 emergent sort of, you know, OB services. One of my awardees, I
24 don't know if folks are familiar with Avira Health Systems.

25

26 00:38:18:21 - 00:38:46:12

27 Carey Zhuang

28 They have a critical access hospital that has a really
29 interesting model where they have an e-NICU. So they have, like,
30 they were able to get a bunch of grants and funds, and it
31 doesn't necessarily have to be grant funding, but they were able
32 to kind of piece together funding in a way to fund, really, you

1 know, advanced cameras that they can link even to their
2 emergency department and their labor and delivery department.

3

4 00:38:46:12 - 00:39:16:02

5 Carey Zhuang

6 So that way they can still offer labor delivery services at this
7 small 25 bed critical access hospital in, like Parkside in,
8 South Dakota, which is very rural. And they were demonstrating
9 like how that works. And essentially like any emergency
10 physician can just kind of beam into, like, press a button and
11 there's, at least an emergency physician on the other side, as
12 well as, like, tele-MFN that's been working out pretty well.

13

14 00:39:16:04 - 00:39:40:11

15 Carey Zhuang

16 And so, you know, that I think kind of goes towards like that
17 second bullet in the telehealth, recommendations that we're
18 talking about. And I think, you know, they've been mentioning
19 how that's been working out really well for them. as a part of
20 their larger RMOMs work, they are also trying to implement a OB
21 hub, but they've been having a lot of the workforce issues.

22

23 00:39:40:11 - 00:40:10:17

24 Carey Zhuang

25 So kind of going back to that first issue of like trying to get
26 nurses trying to hire, to staff that, that's been kind of an
27 issue. But eventually they hope to be able to have that so that
28 there's 24/7 access to some OB, you know, services or OB like
29 knowledge, so to speak. And then last but not least, going
30 towards the remote patient monitoring, they are seeing some
31 early success, in their ability to implement that for
32 hypertension control with their patients.

33

34 00:40:10:19 - 00:40:36:06

1 Carey Zhuang

2 And one thing I thought that was kind of unique was that they
3 were using a sort of almost like a text app called Volt to be
4 able to message each other rather than like sitting at a
5 computer doing like the EHR messaging among providers. And that
6 seemed to be, you know, really effective in their ability to
7 communicate, you know, quickly to resolve some of these issues.

8

9 00:40:36:08 - 00:40:58:24

10 Carey Zhuang

11 Some of our RMOM's awardees are piloting, you know, doing tele-,
12 like mental health or, and behavioral health, but it's a little
13 early at this point in terms of, like, being able to have
14 results. And we hope to be able to share something more
15 substantial later on. I hope that was helpful to some degree.

16

17 00:40:59:01 - 00:41:11:12

18 Carey Zhuang

19 I apologize if it does sound rambly, but I just wanted to share,
20 you know, some of the things that we're seeing right now at this
21 point. Thank you.

22

23 00:41:11:14 - 00:41:14:13

24 Jacob Warren

25 Great. Thank you so much. Steve. Do you want to --

26

27 00:41:14:15 - 00:41:37:04

28 Steve Calvin

29 Oh, sure. Yeah. So I was just going to say too, that I mean, I -
30 - it is a balancing of especially the telehealth, telemedicine
31 stuff too. I think that my pediatric neonatal colleagues would
32 say, you know, let's be careful about trying to facilitate or

1 encourage people hanging on to babies that they really shouldn't
2 be hanging on to because there's that's very real.

3

4 00:41:37:04 - 00:42:00:14

5 Steve Calvin

6 But obviously, there are also times someone's evaluating a
7 newborn and saying, I don't know if this is concerning, but if
8 they had an immediate consultation by telehealth, they could
9 say, you need to transfer this baby, or you could pay watch
10 overnight and see what happens. So and I go back to and we did
11 have a presentation by Harold Miller from the center for Health
12 Care Quality and Payment Reform.

13

14 00:42:00:14 - 00:42:38:24

15 Steve Calvin

16 And, you know, he used the terminology, standby capacity
17 payments because we can have all kinds of pilot programs and
18 grants and try and -- but what I think every community is going
19 to try to we need broad kind of a broad framework, but every
20 community is going to have their own unique things. And if we
21 can just guarantee based on I mean, maybe Charlan and the CDC
22 folks can say in these various areas based on the number of
23 reproductive age women, we will know that this is how much you
24 should be paying to provide the standby capacity so that these
25 hospitals aren't stuck with, you know, just low reimbursement
26 and they have to close.

27

28 00:42:38:24 - 00:43:14:01

29 Steve Calvin

30 And then the last thing I would turn to is just that, the
31 workforce issue. You know, obviously, I'm a huge fan of
32 midwifery and, but then working with family medicine physicians
33 just within the last week, had conversations down in Arizona.
34 they've got, they're trying to develop in Arizona, the first
35 family medicine, obstetrical fellowship or even in a family

1 medicine residency, being able to do maybe 50, probably ideal is
2 100 Cesarean sections to be able to be part of a team.

3

4 00:43:14:03 - 00:43:34:02

5 Steve Calvin

6 One of the hospitals in Arizona I've shown up in the White
7 Mountains is losing. They had five OB doctors. It went down to
8 three. Now it's down to two and one of them is leaving. And so -
9 - and that's a pretty good sized hospital. And it serves the
10 Indian Health Service Hospital up in that area as well. So we
11 have to figure out ways to provide the care.

12

13 00:43:34:02 - 00:43:59:19

14 Steve Calvin

15 And it's going to involve incentives by having the hospitals
16 have the financial capacity to do that. So it's going to be
17 obstetricians. It's going to be family medicine doctors,
18 obstetrically trained. It's going to be midwives. So anyway, I'm
19 just excited, just seeing what we have on the page right here
20 is, it's the pathway forward.

21

22 00:43:59:21 - 00:44:05:20

23 Kristen Zycherman

24 Divine. If you're able, we would love to hear more from your
25 perspective.

26

27 00:44:05:22 - 00:44:27:22

28 Divine Baley-Nicholas

29 Yes. So a few things that we're just, we're seeing here, just to
30 give you an idea about, the landscape of Opelousas Louisiana,
31 where in Saint Landry Parish, which is about three hours west of
32 New Orleans. If anybody's from -- if you're familiar with the

1 Louisiana, we're about 30 minutes outside of Lafayette,
2 Louisiana.

3

4 00:44:27:24 - 00:45:03:13

5 Divine Baley-Nicholas

6 We have one hospital. That hospital does not have a NICU. You --
7 what we have noticed, quite a few years ago, I want to say
8 almost, ten years ago, Opelousas General Hospital became baby
9 friendly, and I was a community liaison during that time.
10 Initially, we had a lot of pushback, from some of the staff
11 there with all the things that went on with that gift, you know,
12 initiative to, you know, the checks that needed to be the boxes
13 that needed to be checked so we could be baby friendly.

14

15 00:45:03:13 - 00:45:27:18

16 Divine Baley-Nicholas

17 But initially -- but after we did become baby friendly, at this
18 time, we're the only hospital in this area. Meaning that even
19 the hospital that's in Lafayette, Lafayette has more than one
20 hospital. We're the only one that is still baby friendly, and
21 that's become part of their, like, marketing, for families like,
22 hey, we're baby friendly.

23

24 00:45:27:21 - 00:45:58:06

25 Divine Baley-Nicholas

26 So when I saw on there, or the actual mapping, talking about
27 incentives for rural hospitals and participating in the POCs or
28 being birthing friendly because that was one of our critiques
29 was that it was a baby friendly initiative. But how can that be
30 baby friendly i they're also not birthing family friendly or,
31 friendly for, you know, moms and their families that are coming
32 up there, to welcome that said baby.

33

34 00:45:58:08 - 00:46:31:19

1 Divine Baley-Nicholas

2 And so we have seen that it had -- it can be one of those
3 bragging rights for hospitals to say, hey, we have this
4 initiative, we have this, type of, incentive to say this is what
5 we're doing in the hospital. That being said, I think that it
6 has to continually have this community component where they're
7 reaching out to the community to say, how is this working for
8 us?

9

10 00:46:31:19 - 00:47:01:03

11 Divine Baley-Nicholas

12 You know, are we seeing a benefit? You know, I know you all talk
13 a lot about data. But kind of that boots on the ground, voice
14 from the community saying, like, okay, these hospitals, I said,
15 they're part of X, Y, and Z, but are we, are we feeling it, you
16 know, directly as community members. So, another thing I did see
17 on the -- I don't know if you all have already talked about it
18 when you're talking about midwives.

19

20 00:47:01:05 - 00:47:31:17

21 Divine Baley-Nicholas

22 We know that across the United States, just as different
23 medications cover different things and different states. We know
24 that different states have different types of midwives that take
25 that into account, if you haven't already. You know, certified
26 nursing wives, you know, certified professional midwives, our
27 community midwives that work at birth centers and home births in
28 different states have different states allow certain just scopes
29 of practice, via this state board.

30

31 00:47:31:19 - 00:48:00:18

32 Divine Baley-Nicholas

33 For instance, the Louisiana State Medical Board does set out,
34 you know, scope of practices for certified professional

1 midwives. And how are we making sure that we're including them
2 also into the process of helping these rural communities,
3 because you have these gaps of areas where, you know, especially
4 if the mother may be low-risk, that that may be a way in which
5 midwives can do some type of prenatal care with them before they
6 are transferred to a higher level of care, like an OB and MFM
7 and things of that sort.

8

9 00:48:00:18 - 00:48:08:24

10 Divine Baley-Nicholas

11 So, and I'll stop there because I'm still kind of listening of
12 what you all have, you know, done thus far. So.

13

14 00:48:09:01 - 00:48:16:03

15 Jacob Warren

16 Thank you so much.

17

18 00:48:16:05 - 00:48:20:22

19 Kate Menard

20 Jacob, I see Scott has his hand up. Scott, did you want to
21 comment?

22

23 00:48:20:24 - 00:48:42:08

24 Scott Lorch

25 I'm sorry, I hit the wrong button to unmute myself. We think I
26 know after 15 -- Divine, can I ask you a question? And this is
27 one that we -- those that think about structuring systems kind
28 of ponder one thing that we don't know in the literature are two
29 questions.

30

31 00:48:42:10 - 00:49:13:03

1 Scott Lorch

2 One is how far? What's the trade-off between traveling and the
3 improvement in outcomes people get from going from like a local
4 hospital to a hospital with a lot more services? And at least in
5 Philadelphia, which is a very different kind of center -- we're
6 not talking about rural communities because to get rural
7 communities you've got to get like four hours away from here,
8 but there's a lot of them.

9

10 00:49:13:05 - 00:49:44:01

11 Scott Lorch

12 There is a tension with people even here saying, I want to keep
13 my local hospital open and then when faced with the evidence of,
14 you don't have lactation support, you don't have this type of
15 supports, you don't have these type of services. And really
16 struggling with this aspect. There's almost like a community
17 badge that says we can deliver patients.

18

19 00:49:44:01 - 00:49:55:21

20 Scott Lorch

21 So we like to have a hospital that does that. Is there some
22 feedback you can give from a -- from your perspective or from
23 the folks that you work with on that kind of question?

24

25 00:49:55:23 - 00:49:59:14

26 Divine Baley-Nicholas

27 So if I'm understanding correctly,

28

29 00:49:59:18 - 00:50:01:01

30 Scott Lorch

31 I didn't ask the question well, so I apologize.

32

1 00:50:01:01 - 00:50:10:18

2 Divine Baley-Nicholas

3 Well, that's okay. What we're seeing is as far as from the
4 community, they may say it, like I said, the nearest city is
5 Lafayette.

6

7 00:50:10:20 - 00:50:36:05

8 Divine Baley-Nicholas

9 I rather go to one of those bigger hospitals because, my babies
10 come early and they have a NICU, you know, because all we have
11 here is a nursery. So you may have moms that know straight up. I
12 rather go to the bigger city hospital because they're going to
13 have to transfer me anyway. Okay. You do hear people say and
14 look around like, oh, wait, they allow my baby to remain with
15 me.

16

17 00:50:36:05 - 00:50:55:03

18 Divine Baley-Nicholas

19 So I want to go to a place where I allows rooming in. And so we
20 are noticing that mothers and families are becoming more
21 educated about what they want and are seeking hospitals that
22 have it. And then a lot of times it's a really a default thing.
23 My OB delivers at this hospital. So that's where I go.

24

25 00:50:55:03 - 00:51:06:07

26 Divine Baley-Nicholas

27 And you see a lot of that as far as what our younger mothers and
28 younger families who are birthing for. That's where my doctor
29 said they deliver so that that's where I'm going to go.

30

31 00:51:06:09 - 00:51:17:22

32 Scott Lorch

1 Thank you. It's just it's a big tension between some of our
2 work, which is finding that there is kind of a volume outcome
3 association in OB care more and more.

4

5 00:51:17:22 - 00:51:48:23

6 Scott Lorch

7 We're starting to see this. But where that balances between as
8 your point where people want -- where people can or, accessing
9 care is very challenging. It's not it's less difficult in a
10 large urban area where it's a difference of five minutes driving
11 time for, for example, even though it is difficult, I think
12 there... and it is a just -- I think that's the struggle between
13 regionalization or how does regionalized care get operationalize
14 on a perinatal system?

15

16 00:51:49:00 - 00:52:22:19

17 Scott Lorch

18 And what resources one has access to in a relatively fast
19 fashion. And what's fast, I don't have the answer for I don't
20 think we have it in the literature, but it's just a tension I
21 think we see. And it's a greater tension in some of the states
22 represented here, Wyoming, which is a whole all unique perinatal
23 system, for example, versus, you know, on the East Coast where
24 you drive five minutes to get to another hospital that's
25 delivering a patient.

26

27 00:52:22:21 - 00:52:36:22

28 Scott Lorch

29 And rural communities are closer to large urban areas than they
30 are in many of the western areas of the US.

31

32 00:52:36:24 - 00:52:47:18

33 Kate Menard

1 All important. I'm checking the clock now, folks, and I think we
2 probably need to if you allow me, we need to pivot to actually
3 kind of some language for recommendations.

4

5 00:52:47:18 - 00:53:09:07

6 Kate Menard

7 Now, if you'd like to drop thoughts in the chat, we'll capture
8 those. Okay. For things that come up, feel free to put those
9 thoughts in there. But, Jacob, do you want to kind of take us
10 through how we would go about, you know, just some overarching
11 language for recommendations -- to we've got topics here without
12 language.

13

14 00:53:09:09 - 00:53:35:06

15 Jacob Warren

16 My controls went away, I couldn't get them back. One thing I do
17 want to mention, just really quickly is, you know, the origin of
18 these three working groups related back to the overall
19 Committee's desire to make recommendations very, very specific
20 in addressing maternal mortality in black and African American
21 populations. So not that everything we recommend needs to
22 reflect that, because some things will address all.

23

24 00:53:35:06 - 00:53:58:12

25 Jacob Warren

26 But one of the criteria we'll talk about in a minute is what --
27 how we're ensuring we're addressing equity. So this was
28 something that, you know, we can thank Ashley Hirai and
29 everyone, HRSA, CDC who said that that helped get us the data
30 for this. When we look at where rural Black mothers are giving
31 birth, that's where this map comes out.

32

33 00:53:58:12 - 00:54:17:12

1 Jacob Warren

2 It's not surprising. It maps very closely to the overall
3 distribution. but I can't remember the exact numbers. But it's
4 something like if you just put Mississippi, Georgia, North
5 Carolina together, it's about half of the rural Black births. So
6 as we think about some of our recommendations, you know, we do
7 think about this specific region that's being impacted the most.

8

9 00:54:17:12 - 00:54:54:03

10 Jacob Warren

11 And these white x's represent non-expansion states. So one
12 factor we need to be thinking about in our recommendations is
13 that the states that are the hardest hit for the most part are
14 non-expansion states. So that might need to factor into some of
15 the recommendations we're even thinking of. Because if we're
16 talking about interconception care and what happens in these
17 areas where women don't have, access to care across the
18 continuum, and in some states that are even have postpartum
19 after, you know, the 90-day standard period, so just wanted to
20 frame that a little bit as we talk language.

21

22 00:54:54:03 - 00:55:30:03

23 Jacob Warren

24 So again, these are super draft. But, you know, Belinda has
25 asked us to come back with some type of recommendation schema.
26 So let me share this document again. Okay. So some of these
27 interconnect. You know, I don't if we want to take it at least
28 one by area to start with. To figure out some type of, of
29 starting place.

30

31 00:55:30:05 - 00:55:43:00

32 Jacob Warren

33 I've heard a lot about, even today with -- I'm trying to
34 highlight some things -- so payment structures.

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00:55:43:02 - 00:55:53:02

Jacob Warren

Seems to be something that we continually resonate with.

00:55:53:04 - 00:56:16:20

Jacob Warren

And then, you know, I feel like one thing I noticed in looking back over this, I don't feel like we're capturing all the stuff we had about midwifery, just that we see that is really a crucial element of addressing access to care. So I don't know if there's something in general with midwifery.

00:56:16:22 - 00:56:40:19

Jacob Warren

Midwifery recommendation, a payment structure recommendation. Heard again about the -- we have all these designations, but how do we actually support rural hospitals in attaining and maintaining them. And then, heard energy around this today as well.

00:56:40:21 - 00:56:44:19

Jacob Warren

Yeah. I can get things highlighted.

00:56:44:21 - 00:56:46:21

Jacob Warren

So Steve.

00:56:46:23 - 00:57:06:17

1 Steve Calvin

2 Yeah, I was just going to say I mean, you know, we do have, you
3 know, Karen Jefferson and Jennifer Vanderlaan and, you know,
4 Jackie Wallace to us, a physician colleague with a lot of
5 expertise about about midwifery and how it would work. I think
6 we do need to be much more specific. And I think the biggest
7 barrier is it's a state-by-state thing.

8

9 00:57:06:19 - 00:57:29:19

10 Steve Calvin

11 And some states, unfortunately, many red states, have like 1% of
12 births attended by midwives and other states, not all blue
13 states, but many of them. It's like 35 to 40% attended by
14 midwives. We have to get past that. And that that does need to
15 come from a national level. I mean, I keep hearing physician
16 colleagues say, well, midwives, they're physician extenders.

17

18 00:57:29:19 - 00:57:51:18

19 Steve Calvin

20 And I just respond by, well, we as physicians are midwife
21 extenders and it's a team. And so, we have we really have to
22 work on that, I don't know, I mean, I'm sure that our midwife
23 colleagues here on the, in the group can maybe come up with some
24 language of saying, here's how we need to lay this out.

25

26 00:57:51:20 - 00:57:53:04

27 Jacob Warren

28 Jennifer.

29

30 00:57:53:06 - 00:58:19:09

31 Jennifer Vanderlaan

1 Thank you. Steve, I am happy to work with language, with
2 somebody offline so we don't take up meeting time with it. But
3 one thing I wanted to point out is that here in Nevada, we've
4 started counting the births that midwives log, and we found that
5 the national statistics report fewer births attended by midwives
6 than a single one of our midwifery groups did last year.

7

8 00:58:19:11 - 00:58:55:09

9 Jennifer Vanderlaan

10 So we are so undercounting midwives in Nevada. And our
11 assumption is it is because it is the hospital policies that do
12 not allow the midwives to admit the patient under their own
13 names. So the hospital clerks default to the admitting physician
14 as putting, responsible for the births. I should have numbers
15 probably by the end of the year to be able to tell you how much
16 it is undercounted, but I bring it up because I am starting to
17 doubt that we have states where there's only 1% of births
18 attended by midwives.

19

20 00:58:55:11 - 00:58:56:23

21 Jacob Warren

22 Marilyn.

23

24 00:58:57:00 - 00:59:28:19

25 Marilyn Kacica

26 No, the other nuance to that is that, depending on the data
27 source, sometimes the national data sources will only include
28 certified nurse midwives. We found that out in something that
29 we're doing with our maternal mortality. And so you will have a
30 population that's not a nurse, but as a midwife, who are doing
31 deliveries, but they're not going to be captured because they're
32 not in their database either.

33

34 00:59:28:21 - 00:59:51:15

1 Kate Menard

2 You know what, Jacob? I'm realizing it's almost 2:30, and I'm
3 and I'm thinking that we need, you know, we need to put some --
4 we've got a lot of material here, obviously, and recommendations
5 here already, I think to actually kind of wordsmith this. We're
6 not going to get that done today. But we can -- one thought
7 would be to take these three foci areas and frame advance the
8 workforce to you know, enhance diversity.

9

10 00:59:51:15 - 01:00:16:04

11 Kate Menard

12 And you know the -- you know the about that for each of these
13 four topics, you know, advance our system for regionalized care
14 for both moms and babies. That includes, you know, the elements
15 that exist in the level of maternal care and the levels of
16 neonatal care guidelines that, where quaternary and tertiary care
17 centers support rural hospitals, small hospitals in their
18 region.

19

20 01:00:16:06 - 01:00:59:17

21 Kate Menard

22 The other one, you know, mitigate hospital closures through --
23 rural hospital closures through policy advancement in payment
24 structure. Attending to critical access, labor delivery
25 hospitals, that's one thing. And then we can provide more detail
26 later, you know, and then, and one overarching recommendation
27 that crosses all of these things, when I learn more about as I
28 learn more about these things, it's sadly apparent to me that in
29 policymaking, often the women's health aspects and neonatal all
30 aspects, maternal child health aspects of these issues don't
31 come through, as strong as they could.

32

33 01:00:59:17 - 01:01:17:23

34 Kate Menard

1 So, for example, you brought forward critical access hospitals.
2 They have to have an emergency room, but they don't have to have
3 an L&D unit. Right. They -- and that emergency room is not
4 required to be, you know, to have OB readiness training and all
5 the things that might be necessary to take good care of moms and
6 newborns.

7

8 01:01:18:00 - 01:01:40:03

9 Kate Menard

10 But there are examples throughout here where the maternal health
11 workforce of the neonatal health workforce hasn't been -- I did
12 some math yesterday when they offered a beautiful presentation
13 yesterday morning about workforce development, and I just did
14 math on the clinicians they had and those that were OB care
15 providers. And it was like 3% if I was if I was getting the math
16 right.

17

18 01:01:40:05 - 01:02:13:02

19 Kate Menard

20 So there's opportunity really to kind of elevate, elevate
21 maternity care and neonatal care in all the policies it seems to
22 me. But so am I. That's just for sake of time. I wonder if we
23 want to just put if we want to put forward the four, if everyone
24 is still on board with these four foci and then we can work, you
25 know, in-between meetings with language about and propose
26 language about the, you know, specific recommendations.

27

28 01:02:13:02 - 01:02:25:06

29 Kate Menard

30 I'm imagining we'll have broad recommendations with some
31 subgroup description, you know, that will include a lot of this
32 is kind of the guidance I've gotten so far from Belinda.

33

34 01:02:25:08 - 01:02:28:21

1 Kate Menard

2 Thoughts?

3

4 01:02:28:23 - 01:02:40:18

5 Jacob Warren

6 I'm just trying to think about, kind of an omnibus kind of goal,
7 maybe wording that we have within each of those so we can share
8 that out.

9

10 01:02:40:20 - 01:03:15:03

11 Jennifer Vanderlaan

12 Jacob, for the midwifery piece, I think the language you're
13 looking for is that states should authorize midwives to work to
14 the top of their training or to the full extent of their
15 training, I think is the language we're seeing recently.

16

17 01:03:15:05 - 01:03:26:14

18 Jacob Warren

19 Okay. Also...

20

21 01:03:26:16 - 01:03:30:13

22 Jacob Warren

23 Practice and bill. Maybe I'll try and put that in there as well.

24

25 01:03:30:15 - 01:03:50:23

26 Kristen Zycherman

27 I just want to navigate you to the chat as well. There's lots
28 going on there, and Charlan just suggested a new, yeah, a new
29 ACOG identification and management of obstetric emergencies in
30 non-obstetric settings, resources.

1

2 01:03:51:00 - 01:04:14:21

3 Jacob Warren

4 That toolkit, is actually in the resource folder that that Sarah
5 showed you earlier today. So you'll be able to look for it
6 there. I put that in there today. Thanks, Charlan. But you know
7 it's great to have that resource. Implementing that is a whole
8 different thing. And what policy lever is there to ensure that
9 that sort of work is, is, is implemented?

10

11 01:04:14:23 - 01:04:40:12

12 Kate Menard

13 I think that's kind of where we need to take this. So, you know,
14 I mean, even thinking about the levers we have to pull, that we
15 should probably spend the last ten minutes or so of our
16 conversation thinking about which is going to end in about 14
17 minutes about our criteria. And Jacob and I talked about, you
18 know, kind of highlighting what are the levers that that can be
19 pulled to implement, you know, to, to, to effect change.

20

21 01:04:40:14 - 01:04:50:06

22 Kate Menard

23 In the context of, you know, the recommendations that we can
24 make. Jacob, are you comfortable transitioning to that question
25 now or?

26

27 01:04:50:08 - 01:04:52:19

28 Jacob Warren

29 Absolutely. I'm going to be working on some wordsmithing while
30 we talk.

31

32 01:04:52:21 - 01:05:14:01

1 Kate Menard

2 Okay. Thanks so much. He's the best. He's the best. He's the
3 best co-chair you're going ever have. Okay, so the next, the
4 next thing that I, that I mentioned that we wanted to talk a
5 little bit about was, you know, what are going to be the
6 criteria for, you know, of the recommendations that we'll
7 articulate much more clearly than we've done today.

8

9 01:05:14:07 - 01:05:33:18

10 Kate Menard

11 But what, what what's going to weigh into our decision as to
12 what we decide to move forward? I, kind of, you know, out of our
13 head, you know, I Jacob and I thought, well, is it novel? If
14 it's done -- it's been done years and years and years and, you
15 know, and we just say, do it again.

16

17 01:05:33:18 - 01:05:51:11

18 Kate Menard

19 That's not going to -- that's not going to change. It's already
20 underway, right? People are doing it. So we want it to be novel.
21 This is -- these are out of our heads. And we want what's in
22 your head as well. The other would be, you know, he speaks of,
23 you know, potential for positive disruption, you know, change.

24

25 01:05:51:13 - 01:06:14:23

26 Kate Menard

27 You know, what's working now isn't getting us where we want to
28 go. So what's disruptive, what can make change. And receptivity,
29 you know, if it just won't be, won't be received because of
30 forces that are beyond our control, maybe that's not where we
31 want to spend our capital, potential to enhance, you know, the
32 potential to enhance, the health of Black and African American
33 mothers is our charge.

34

1 01:06:15:03 - 01:06:32:17

2 Kate Menard

3 So we need to keep that -- mothers and infants as our charge. So
4 we need to keep that in mind. And finally, the other thought we
5 had, is this actionable? So we were thinking about the levers of
6 change. One is CMS's payment strategies. Right? Another, there's
7 going to be a number of different levers that one can pull in
8 policy.

9

10 01:06:32:19 - 01:06:45:11

11 Kate Menard

12 And what are those levers and keep those in mind in our -- so
13 that's kind of what we came up with. But I'm not showing that to
14 you in print. That might have been in the chat. It's in the
15 chat.

16

17 01:06:45:16 - 01:06:48:21

18 Sarah Meyerholz

19 I just put it in the chat. And would you mind if I just add
20 something quickly?

21

22 01:06:48:21 - 01:07:13:01

23 Sarah Meyerholz

24 Okay, okay. Just from the federal perspective, as the person who
25 is trying to track these recommendations, the best that we can
26 write them in a way that that it is easier to track, because
27 that's what I'm finding in previous recommendations is, some of
28 them are so nebulous. They're great, but they're very hard to
29 track.

30

31 01:07:13:01 - 01:07:23:02

32 Sarah Meyerholz

1 And I think that's a big piece that we want to move forward is
2 accountability to you and accountability to the public on these
3 recommendations.

4

5 01:07:23:04 - 01:07:40:12

6 Kate Menard

7 That's one thing. One thing I loved about that SAMHSA
8 recommendation, how she went through the tracking process. I was
9 impressed by that. So it's in the list, in the chat. Other
10 thoughts on, you know, when we're deciding what to move forward,
11 what we should be thinking about.

12

13 01:07:40:14 - 01:07:45:00

14 Scott Lorch

15 Divine. You might, have -- please if you have insight please
16 speak right up. Don't wait for us okay.

17

18 01:07:45:00 - 01:07:58:09

19 Scott Lorch

20 Kate, can I ask a clarifying point from Sarah? Should we list
21 deliverables or specific, outcome measures that should be
22 tracked trackable in these recommendations, then?

23

24 01:07:59:22 - 01:08:04:07

25 Sarah Meyerholz

26 I am not allowed to direct you.

27

28 01:08:04:09 - 01:08:06:11

29 Scott Lorch

30 Okay.

1

2 01:08:06:15 - 01:08:09:16

3 Scott Lorch

4 Okay, but that answered my question. Thank you very much.

5

6 01:08:09:18 - 01:08:16:08

7 Kate Menard

8 There you go. Charlan.

9

10 01:08:16:10 - 01:08:34:04

11 Charlan Kroelinger

12 Thanks. Just wanted to make a point that, Sarah, isn't it true
13 that these recommendations go to the Secretary of the Department
14 of Health and Human Services? So recommendations should be
15 relevant to the work that the Secretary oversees?

16

17 01:08:34:06 - 01:08:36:22

18 Sarah Meyerholz

19 Yes. That's correct.

20

21 01:08:36:24 - 01:08:44:02

22 Kate Menard

23 Which is quite broad. Right, Charlan? And it's quite broad, what
24 he oversees.

25

26 01:08:44:04 - 01:08:58:20

27 Charlan Kroelinger

28 That's right. Kate, I just wanted to make sure that that
29 especially the new members have had that understanding as well

1 that this -- these recommendations are for the Secretary and all
2 of the programmatic work that falls under the Secretary's
3 purview.

4

5 01:08:58:22 - 01:09:10:20

6 Kate Menard

7 Yeah. Thanks for clarifying that. Because when I first came on
8 the Committee, I thought, well, we're talking to MCHB. And
9 that's not that's not the case. We are 'yes, and's, right?
10 Marilyn?

11

12 01:09:10:22 - 01:09:26:17

13 Marilyn Kacica

14 Yeah. I was just going back to the question is how do you
15 monitor these? Because that's always a very difficult thing to
16 do. And I think that one of the ways that has been done,
17 especially in maternal mortality, is who's the responsible
18 party.

19

20 01:09:26:19 - 01:09:45:00

21 Marilyn Kacica

22 So you task -- this is the person who most likely can affect
23 change in that area. What will they do by what timeframe? And
24 then you have someone to go back to and say, you know what has
25 happened in this area?

26

27 01:09:45:02 - 01:10:06:04

28 Kate Menard

29 I'm just wanting to be --thanks for that Marilyn and we'll
30 incorporate that. That's more sort of along the same line of
31 tracking, right? And monitoring, yeah. Those I haven't heard,
32 from anybody else? I'm not going to pick on anybody, but,
33 additional thoughts?

1

2 01:10:06:06 - 01:10:13:05

3 Kate Menard

4 Welcome Deb -- no, I don't think so?

5

6 01:10:13:07 - 01:10:22:03

7 Deb Kilday

8 Thank you. I'm listening intensely and taking notes, but
9 apologies. I'm traveling so I didn't jump in, but it's all
10 amazing stuff.

11

12 01:10:22:05 - 01:10:30:04

13 Kate Menard

14 Well, let's let's just say this is all draft, right? And
15 everybody can noodle on these ideas. We'll make sure these ideas
16 are sent out sort of criteria.

17

18 01:10:30:04 - 01:10:51:07

19 Kate Menard

20 We may refine that on a future call, but please give it some
21 thought. You know, the things you want to add, things you want
22 to modify. And we'll come back to this at a future meeting. So
23 let's turn our attention for now then, if you allow me, to our
24 future meetings. We'll have a couple of meetings between now and
25 October: July, August, and September.

26

27 01:10:51:07 - 01:11:09:00

28 Kate Menard

29 And we can bring, you know, we can bring some of the subject
30 matter experts to the conversations as we have in the past, or
31 we can work as a team, one that we have planned that I think is

1 going to be very exciting and very helpful is, you know, the the
2 gap of we haven't had much telemedicine sort of education
3 presence.

4

5 01:11:09:00 - 01:11:26:08

6 Kate Menard

7 And honestly, it's in part -- it's pretty new, right? So those
8 of this as a clinician, you know, tried and tried to do it
9 before the pandemic, but man, it happened during the pandemic.
10 So people have learned a ton since then. And there's a lot of
11 new newness there that we can bring forward. as an individual
12 who does --

13

14 01:11:26:08 - 01:11:49:03

15 Kate Menard

16 that I mentioned, that, was discovered through a couple of
17 avenues. Vanessa was a big help and Sarah, in finding us some
18 resources, but there's, who does a lot of maternal fetal
19 medicine telehealth work, and he's actually kind of, you know,
20 policy savvy. His name is, Dr. Sina Haeri, and he's willing to
21 come and talk to us.

22

23 01:11:49:05 - 01:12:14:10

24 Kate Menard

25 Kerry mentioned a couple of a couple of programs through RMOMs,
26 you know, that that and she's very familiar with their work. And
27 we could bring them forward to talk about this. And now I heard
28 from Scott that there's potentially a Canadian model for
29 neonatal telehealth, that, that we could learn about. Does that
30 sound like something people want to devote time to?

31

32 01:12:14:13 - 01:12:23:14

33 Kate Menard

1 As subject matter experts to talk with us?
2
3 01:12:23:16 - 01:12:29:05
4 Kate Menard
5 May be hard to accomplish all that in an hour. But maybe, but --
6
7 01:12:29:07 - 01:12:31:23
8 Sarah Meyerholz
9 Scott you're unmuted. Did you have a comment?
10
11 01:12:32:00 - 01:12:46:09
12 Scott Lorch
13 Oh, no. Sorry.
14
15 1:12:33:00 - 1:12:33:45
16 Sarah Meyerholtz
17 With that. Okay.
18
19 1:12:34:10
20 Scott Lorch
21 I'll just type in. It was in Manitoba that specifically has a
22 program that I know of from Winnipeg, but it was pre-COVID when
23 they talked to me. I've no idea what's going on now.
24
25 01:12:46:10 - 01:12:50:05
26 Scott Lorch
27 Just so you know. I won't put that in the chat.
28

1 01:12:50:06 - 01:13:06:22

2 Kate Menard

3 Well, if you're all willing, we'll plan on it. But I think,
4 Vanessa, I plan that for July if we wanted to. Let's if you're
5 all okay with this, we'll plan on that for July. The other area
6 that I think we're pretty slim on, at least having heard enough
7 about, is the risk-appropriate care.

8

9 01:13:06:24 - 01:13:29:05

10 Kate Menard

11 Regional state building systems for risk appropriate care, the
12 regionalization peace building systems for regionalized care.
13 and there's a lot of dimensions to that and how regionalized
14 care can support rural hospitals. Angie, Charlan, you have
15 thoughts on how we can bring that important information forward?

16

17 01:13:29:07 - 01:13:52:03

18 Angie Rohan

19 Yeah, I can start. We could definitely share some more on our
20 CDC work in the LOCATe assessments and how some examples on how
21 some of our state partners have been able to use that
22 information from the LOCATe assessment to assess what their
23 regionalized system looks like in the state and move on making
24 improvements. So that's one area that comes to mind that at
25 least we could help contribute to.

26

27 01:13:52:05 - 01:13:58:04

28 Angie Rohan

29 But I'll defer to Charlan for other ideas too.

30

31 01:13:58:06 - 01:14:08:00

32 Charlan Kroelinger

1 You know, thanks, Angie. I think that would be great. And then I
2 didn't want to put Scott on the spot, but I know Scott has done
3 quite a bit of work in this area as well.

4

5 01:14:08:02 - 01:14:18:05

6 Kate Menard

7 You all think we could do an hour, a second hour in August with
8 our intern with you -- with Scott presenting his work and the
9 CDC work as well, and just do it as a team?

10

11 01:14:18:07 - 01:14:20:14

12 Kate Menard

13 Can we do that?

14

15 01:14:20:16 - 01:14:23:00

16 Charlan Kroelinger

17 Sounds good.

18

19 01:14:23:00 - 01:14:23:10

20 Scott Lorch

21 Sure.

22

23 01:14:23:12 - 01:14:27:01

24 Kate Menard

25 Yes. He hasn't even looked this calendar yet, but --

26

27 01:14:27:03 - 01:14:30:18

28 Scott Lorch

1 Just make sure I'm not at the beach. That's the only thing I
2 have to say, so.

3

4 01:14:30:18 - 01:14:35:17

5 Kate Menard

6 We'll figure it out. We'll figure it out. You know, I can -- you
7 and I have to talk between now and then for sure.

8

9 01:14:35:19 - 01:14:55:23

10 Jacob Warren

11 One point I wanted to bring up just real quick -- it just
12 registered, that is, we've been having a very sort of state-
13 centric discussion and a lot of these systems cross state lines.
14 So I just want to be sure we all remember and sort of keep that
15 in mind that, you know, if you're in rural West Georgia, you're
16 getting care in Alabama, if you're in Wyoming, you're getting
17 care in Colorado, you know.

18

19 01:14:55:23 - 01:15:02:15

20 Jacob Warren

21 So just as we think about regionalization, we also are going to
22 have to think about the complexity of crossing state lines with
23 that care.

24

25 01:15:02:17 - 01:15:15:00

26 Scott Lorch

27 Jacob, Wyoming is the parent -- such a different system than any
28 other state in the US. No Level three NICUs in the entire state.

29

30 0:15:15:00 - 0:15:18:18

31 With one MFM in the whole --

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01:15:18:18 - 01:15:28:01

Scott Lorch

One MFM, I mean, it's a very interesting method of delivering care. Let's just leave it at that.

01:15:28:03 - 01:15:30:22

Kate Menard

And then Marilyn, you had your hand up.

01:15:30:24 - 01:15:47:00

Marilyn Kacica

So I was just going to say too, like for that discussion, New York State has had, regionalization for decades, so it's pretty well mapped out legislation. And we're in the process of updating those, two-year process, so.

01:15:47:02 - 01:16:05:11

Kate Menard

I had the privilege of serving as an advisory person to -- you remember that? To the New York State. It's really quite sophisticated. So that's a good idea to bring their model to the discussion, Marilyn. If not a presenter, the description at least, you know. Charlan, you had another thought.

01:16:05:13 - 01:16:14:17

Charlan Kroelinger

Thanks, Kate. I was also going to add, it might also be nice to bring someone in who's worked in a frontier area like Wyoming.

1 01:16:14:19 - 01:16:33:07

2 Charlan Kroelinger

3 I know Lily Lou, who was a previous state health official from
4 Alaska, has presented before on what it's like to work in a
5 frontier area and to tele-medevac pregnant persons over long
6 distances for critical care.

7

8 01:16:33:09 - 01:16:44:16

9 Kate Menard

10 If we can capture that name. Yep. Okay. That might be. Yeah. We
11 have to, again have to think about how how much time we'll have
12 at each of these.

13

14 01:16:44:16 - 01:16:54:12

15 Kate Menard

16 But I think that that would be -- especially with if we get
17 people with experience with that, you know, having experienced
18 the, you know, community members who have experienced that kind
19 of care would be great.

20

21 01:16:54:12 - 01:17:02:01

22 Jacob Warren

23 One piggyback -- I would thank you for bringing that up,
24 Charlan, is that, you know, a lot of people think of the West
25 and Alaska as frontier also.

26

27 01:17:02:01 - 01:17:15:22

28 Jacob Warren

29 But in some of these key states that we're looking at there are
30 technically frontier parts of Georgia and frontier parts of
31 Louisiana. So, you know, just, you know, for us to keep in mind
32 that sort of holistic view as well.

1

2 01:17:15:24 - 01:17:35:23

3 Carey Zhuang

4 One of our RMOMS awardees is serving them on a frontier Montana.
5 So, like Granite and Powell counties and, southwestern Montana,
6 and they are primarily doing a virtual care model for, like,
7 everything because they're relying on Intermountain Health is
8 infrastructure in Utah.

9

10 01:17:36:00 - 01:17:41:18

11 Carey Zhuang

12 So, you know, perhaps that could be one of our future guest
13 speakers with them, if that's helpful.

14

15 01:17:41:20 - 01:17:47:15

16 Kate Menard

17 So is everybody willing to meet weekly between now and October?

18

19 01:17:47:17 - 01:17:57:21

20 Sarah Meyerholz

21 You're joking, Kate, but I was going to say. I mean, this is up
22 to you guys. We have the monthly schedule, but it does not have
23 to stay like that.

24

25 0:17:57:23 - 01:17:58:00

26 Kate Menard

27 I'm looking for when --

28

29 01:17:58:05 - 01:18:22:24

30 Jacob Warren

1 I wonder about alternating sort of presentations and planning,
2 because we always have such wonderful presentations and great
3 follow-up discussions that are sort of moving the recommendation
4 piece forward falls, understandably, by the wayside. So if we
5 move to a different cadence, it could maybe be that we have
6 presentation and discussion meetings and then we have planning
7 recommendation building meetings.

8

9 01:18:23:01 - 01:18:45:01

10 Kate Menard

11 Sarah really likes that idea, she said softly. But I really
12 going to have to poll the group as to whether, you know, we can
13 commit that. I'd be willing to give it the time I'm hearing --
14 Jacob nodding. I mean, if people can. Yeah. That the in between
15 ones that you can get to it, great, or without really asking too
16 much of people.

17

18 01:18:45:03 - 01:18:50:19

19 Kate Menard

20 Yeah.

21

22 01:18:50:21 - 01:19:11:05

23 Kate Menard

24 Okay. So we've got that suggestion. We can massage that a little
25 bit further and see if that we want to go forward with that work
26 meeting in between the presentation, in between the subject
27 matter expert presentations and, yeah, other suggestions of
28 topics that were that are gaps in subject matter, extra kind of
29 needs that we have.

30

31 01:19:11:07 - 01:19:36:11

32 Kate Menard

1 The RMOMS input is going to be great if we can get that. We just
2 had to think, I don't want to overfill these agendas either. So,
3 okay. I think we've gotten through our today and it's quarter
4 up, so we need to -- any other closing thoughts before we move
5 on to, back to the main room?

6

7 01:19:36:13 - 01:19:38:01

8 Kate Menard

9 Jacob, do you have anything? I see Jennifer's going to continue.

10

11 01:19:38:01 - 01:19:39:18

12 Jacob Warren

13 Oh, yeah. Jennifer, I was trying to call on you.

14

15 01:19:39:18 - 01:19:56:05

16 Jennifer Vanderlaan

17 Thanks. I just wanted to point out that we haven't actually
18 looked at the nursing workforce or the problems that are caused
19 by hospitals because nurses, they don't get paid for nurses
20 procedures, nurses work gets reimbursed is sort of the hospital
21 daily charge.

22

23 01:19:56:07 - 01:20:02:15

24 Jennifer Vanderlaan

25 And that -- changing that may help.

26

27 01:20:02:17 - 01:20:06:03

28 Kate Menard

29 Do you have, well that's -- offline. Jennifer, let's think about
30 how we could --

1

2 01:20:06:03 - 01:20:07:08

3 Jennifer Vanderlaan

4 Sure.

5

6 01:20:07:10 - 01:20:23:16

7 Kate Menard

8 Bring in to help us more understand the nursing workforce and
9 that a little bit better. Okay. All right. Well, that's lots of
10 ideas. and so let's close, go back to the main room.

11

12 01:20:23:18 - 01:20:35:23

13 Kate Menard

14 For those of us that are on the Committee and - we'll be with,
15 you know, for the workgroup, we'll be in touch with everybody
16 for, for our future meetings and planning. So thanks, everyone
17 for your time. Really appreciate it.

18

19 01:20:36:00 - 01:20:37:17

20 Sarah Meyerholz

21 Thank you.

22

23 01:20:37:19 - 01:20:40:12

24 Divine Baley-Nicholas

25 Thank you.

26

27 01:20:40:14 - 01:20:41:22

28 Scott Lorch

29 Thank you, Divine, so much for joining us.

1

2